### Financial Summary

#### 2013 EXPENDITURES & DISBURSEMENTS

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research</td>
<td>$31.2 m</td>
<td>73%</td>
</tr>
<tr>
<td>Administrative Salaries and Benefits</td>
<td>$4.7 m</td>
<td>7%</td>
</tr>
<tr>
<td>Capitalized Plant and Debt-Related</td>
<td>$5.3 m</td>
<td>7%</td>
</tr>
<tr>
<td>Rental</td>
<td>$4.3 m</td>
<td>7%</td>
</tr>
<tr>
<td>Other General and Administrative</td>
<td>$2.8 m</td>
<td>4%</td>
</tr>
<tr>
<td>Utilities</td>
<td>$2.1 m</td>
<td>3%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$73.6 m</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

#### 2012

<table>
<thead>
<tr>
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<th>Amount</th>
<th>Percentage</th>
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</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td><strong>$70.3 m</strong></td>
<td><strong>100%</strong></td>
</tr>
</tbody>
</table>

### Leadership

#### BOARD OF DIRECTORS

- Brit J. d’Arbeloff
- Joshua S. Beger
- Arthur W. Brill
- Neil L. Chayet
- Landon T. Clay
- Charles D. Ellis (Chair)
- Jonathan M. Goldstein
- Peter S. Kim (through March 2013)
- David H. Koch
- Robert S. Langer
- Mark C. Lapman
- David C. Page
- William F. Pounds
- Nancy L. Rose
- Philip A. Sharp
- John J. Whitehead
- Peter J. Whitehead
- Susan E. Whitehead (Vice Chair)
- Paul L. Joskow (Emeritus)

#### OFFICERS OF THE CORPORATION

- Charles D. Ellis, Board Chair
- Susan E. Whitehead, Board Vice Chair
- David C. Page, President
- Martin A. Mullins, Vice President
- Laura Sander, Treasurer
- Arthur W. Brill, Secretary
- Caroline Romano, Assistant Secretary

#### WHITEHEAD MEMBERS

- David Bartel
- Iain Cheeseman
- Gerald R. Fink
- Mary Gehring
- Prakash Grover
- Rudolf Jaenisch
- Susan L. Lindquist
- Harvey F. Lodish
- Terry L. Orr-Weaver
- Hidde Ploegh
- Peter Reddien
- David Sabatini
- Hazel L. Sive
- Robert A. Weinberg
- Jing Ke-Wang
- Richard A. Young
- Affiliate Member: David Gifford

#### WHITEHEAD FELLOWS

- Yaniv Erlich
- Sebastian Lourido
- David Pincus
- Gabriel Victora

#### BOARD OF ADVISORY SCIENTISTS

- Bonnie Bassler
- Ruth Lehmann
- Richard P. Lipton
- Michael Stratton
- Alexander van Oudenaarden

#### FACULTY AND FELLOWS

Whitehead principal investigators are world-class scientists working at the forefront of biological research. Under the Institute’s close affiliation with Massachusetts Institute of Technology, Whitehead Members also are members of MIT’s Biology department or other MIT departments. The Whitehead Fellows program allows exceptionally talented young scientists to establish independent research programs without undertaking the full range of normal faculty duties.

#### FACULTY ACHIEVEMENTS

Whitehead faculty includes the recipient of the 2013 Breakthrough Prize in Life Sciences (Weinberg), the 2011 National Medal of Science (Jaenisch), the 2010 National Medal of Science (Lindquist), the 1997 National Medal of Science (Weinberg), nine members of the National Academy of Sciences (Bartel, Fink, Jaenisch, Lindquist, Lodish, Orr-Weaver, Page, Weinberg, and Young), seven fellows of the American Academy of Arts and Sciences (Fink, Jaenisch, Lindquist, Lodish, Orr-Weaver, Page, Weinberg), and five Howard Hughes Medical Institute investigators (Bartel, Lindquist, Page, Reddien, and Sabatini).